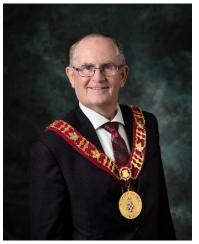


2021/22 Financial Plan

Town of Kensington P.O. Box 418 Kensington, PE C0B 1M0

Incorporated 1914

Kensington Town Council



Mayor Rowan Caseley





Deputy Mayor Coreen Pickering



Councillor Ivan Gallant



Councillor Rodney Mann



Councillor Jeff Spencer



Councillor Wade Toombs

Background Financial Information

2021/22 Property Tax Rates (per \$100.00 of Assessed Value):

Municipal Non-Commercial \$0.55 Provincial Non-Commercial \$1.50

Municipal Commercial \$1.30 Provincial Commercial \$1.50

Provincial Property Tax rate may be subject to \$0.50 Credit

2021 Water and Sewer Rates

(Effective Jan 1, 2021)

Sewer

Unmetred \$363.00 per year

Metred \$278.04 plus \$2.94 per thousand gallons

Water

Unmetred \$252.00

Metred \$212.04 plus \$1.39 per thousand gallons

2021/22 Assessment Information

2021/22 Non-Commercial Assessment Value \$83,475,770.00

2021/22 Commercial Assessment Value \$12,859,640.00

2021/22 Fund Summaries

2021/22 Provincial Equalization (Estimated) \$285,756.00

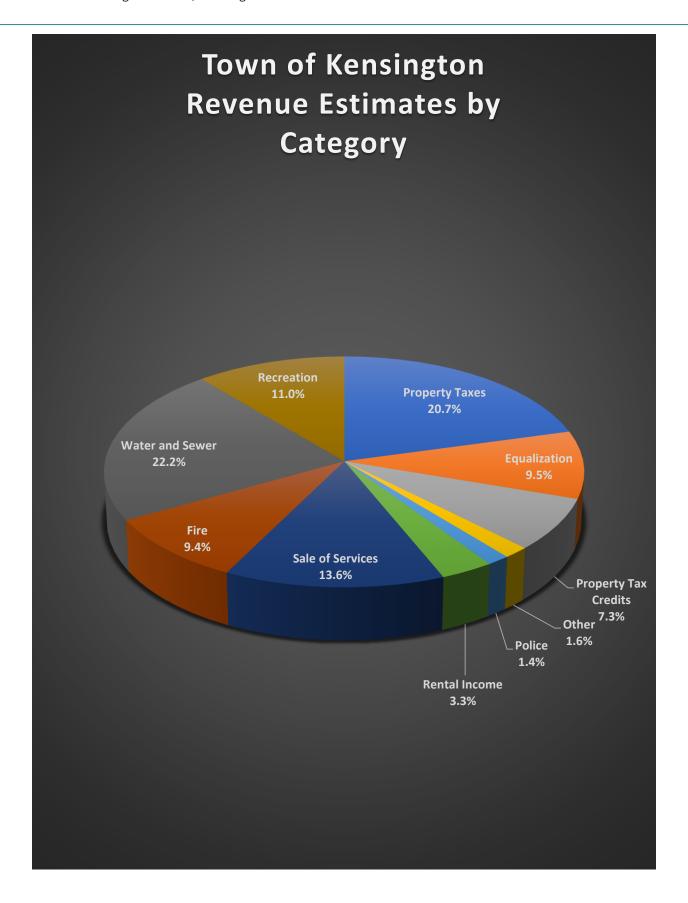
2021/22 Property Tax & Tax Credit (Estimated) \$842,676.00

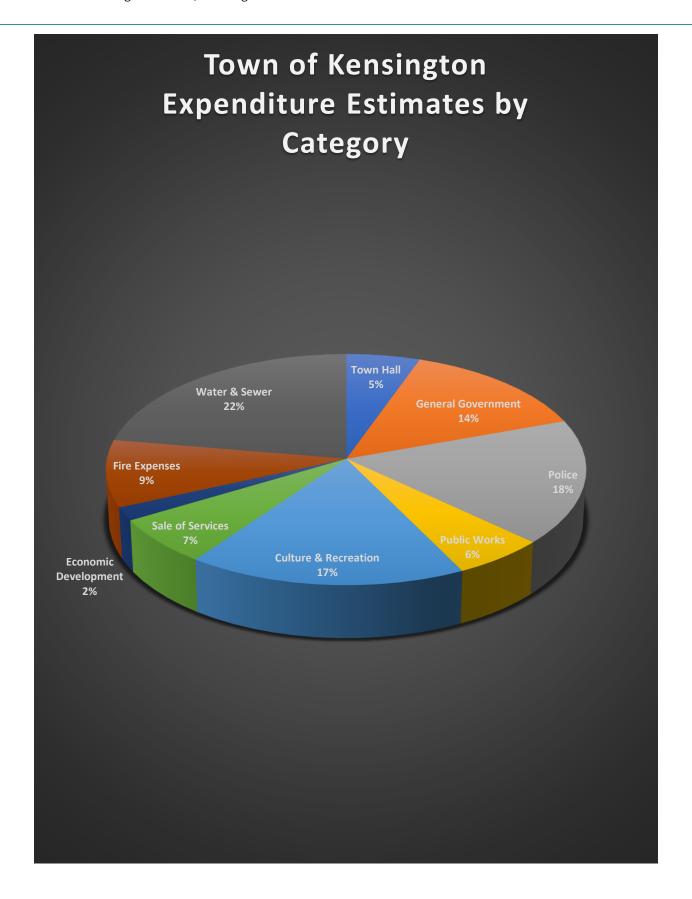
2021/22 Estimated Operational Revenue \$2,351,832.00

2021/22 Estimated Operational Expenditures \$2,314,648.00

2021/22 Estimated Water and Sewer Revenue \$669,510.00

2021/22 Estimated Water and Sewer Expenditures \$669,120.00





Revenue and Expenditure Summary

	2021/22
Revenue	
General Government	\$ 1,006,644
Police	\$ 217,996
Rental Revenue	\$ 99,508
Recreation Revenue	\$ 4,500
Sale of Services	\$ 411,200
Fire Revenue	\$ 282,684
Credit Union Centre	\$ 329,300
Water and Sewer	\$ 669,510
Total Revenue all Sources	\$ 3,021,342
Expenditures	
Town Hall	\$ 162,041
General Government	\$ 422,085
Police	\$ 522,689
Public Works	\$ 171,817
Train Station	\$ 51,795
Recreation	\$ 95,785
Sale of Services	\$ 196,340
Fire Department	\$ 280,844
Credit Union Centre	\$ 367,536
Business Park	\$ 55,416
Water and Sewer	\$ 669,120
Total Expenditures	\$ 2,995,468
Net Revenue/Expenditure	\$ 25,874

Town Hall: 2021/22 Budget Estimates

	2021/21		
Expenditures			
Depreciation	\$	49,020	
Property Taxes	\$	10,800	
Electricity	\$	17,600	
Heating Oil	\$	19,150	
Wages – Custodian	\$	36,815	
Repair and Main Building	\$	20,400	
Janitor Supplies - Town Hall	\$	4,800	
Interest – Long Term Debt	\$	3,456	
Total Expenditures	\$	162,041	_

Sale of Services: 2021/22 Budget Estimates

	2021/22
Expenditures	
Office Expenses	\$ 1,500
IT Services	\$ 1,860
Wages - Police Tech's	\$ 166,000
Professional Development	\$ 480
PROS	\$ 2,500
Administration to Police Department	\$ (12,000)
Allocation from General Government	\$ 36,000
Total Expenditures	\$ 196,340

Public Works: 2021/22 Budget Estimates

	2021/22
Expenditures	
Depreciation	\$ 126,384
Property Taxes	\$ 480
Electricity	\$ 2,275
Heating Oil	\$ 2,450
Street Lights	\$ 33,600
Cellular	\$ 2,400
Wages	\$ 161,992
Repair and Main Equip	\$ 9,600
Repair and Main Vehicle	\$ 600
Repair and Main Building	\$ 2,400
Vehicle - Gas & Oil	\$ 4,800
Snow and Ice Control	\$ 14,500
Uniforms - Clothing & Supplies	\$ 800
Gas & Oil - Equipment Public Works	\$ 7,200
Small Tools & Shop Supplies	\$ 1,800
Miscellaneous	\$ 6,000
Garbage Disposal	\$ 4,500
Asphalt Patching/Sidewalk	\$ 27,000
Water and Sewer Share	\$ (207,600)
Public Works Interest on Loans	\$ 1,380

Total Expenditures \$ 202,561

Parks and Recreation: 2021/22 Budget Estimates

	2021/22	
Expenditures		
Depreciation	\$ 5,700	
Property Taxes	\$ 3,390	
Electricity	\$ 2,845	
Wages - EVK Pool	\$ 19,000	
Repair and Maint - Equip	\$ 1,000	
Repair and Maint Building	\$ 5,450	
Uniforms - Clothing & Supplies	\$ 500	
Special Events Expense	\$ 15,200	
Chemicals	\$ 3,500	
Canada Day Expenses	\$ 3,000	
Credit Union Centre Grant	\$ 25,200	
Park Improvements	\$ 11,000	
Total Expenditures	\$ 95,785	_

Train Station: 2021/22 Budget Estimates

	2021/22
Expenditures	
Depreciation	\$ 24,000
Water & Sewer	\$ 720
Property Taxes	\$ 2,100
Electricity	\$ 10,550
Heating Oil	\$ 6,900
Freight Shed Electricity	\$ 3,325
Repair and Main Equip	\$ 300
Repair and Main Building	\$ 3,600
Interest – Long Term Debt	\$ 300
Total Expenditures	\$ 51,795

General Government: 2021/22 Budget Estimates

		2021/22
Expenditures		
Depreciation	\$	10,980
Property Taxes	\$	321
Telephone	\$	3,480
Cellular	\$	3,900
Office Expenses	\$	12,000
IT Services	\$	3,600
Advertising	\$	8,400
Wages – Administration	\$	236,493
Workers Compensation	\$	7,200
Honorariums	\$	26,200
Conventions and Meetings	\$	3,600
Dues and Memberships	\$	6,850
Travel and Mileage	\$	5,400
Professional Development	\$	2,400
Donations and Grants	\$	14,400
KISH Scholarship	\$	1,000
Miscellaneous	\$	4,500
Crosswalk Duties	\$	3,600
Emergency Shelter Expense	\$	1,200
Insurance – Other	\$	66,694
Professional Fees – Accountant	\$	13,000
Professional Fees – Other	\$	96,000
Bylaw Enforcement	\$	2,400
Fire Share of General Government	\$	(60,060)
Animal Control	\$	120
Photocopier	\$	3,275
Web Page Expense	\$	1,450
ADP Payroll Expenses	\$	4,806
Bank Charges	\$	2,220
Promotional Materials & Flags	\$	7,200
Operating Loan Interest	\$	3,960
Fire Protection Charge	\$	68,820
W&S Share of General Government	\$	(198,000)
Kensington Fire Dues	\$	47,520
Interest – Long Term Debt	\$	14,136
Cogsdale Maintenance Fee – Finance software	\$	8,520
COVID-19 Expense	\$	1,200
Library Expense	\$	13,800
VueWorks Maintenance Fee – GIS	\$	5,500
Allocation to Sales of Services	*	(36,000)
		(/* * * /
Total Expenditures	\$	422,085

Fire Protection: 2021/22 Budget Estimates

	2021/22
Revenue	
Fire Dues District 1910	\$ 147,804
Fire Dues Malpeque	\$ 87,360
Fire Dues Kensington	\$ 47,520
Total Revenue	\$ 282,684
Expenditures	
Depreciation	\$ 120,000
Water & Sewer	\$ 1,644
Property Taxes	\$ 2,100
Electricity	\$ 4,920
Heating Oil	\$ 9,000
Telephone	\$ 3,960
Cellular	\$ 2,400
Advertising	\$ 1,450
Honorariums	\$ 30,700
Fire Equipment, Uniforms & Supplies	\$ 12,000
Repair and Main Equip	\$ 1,200
Repair and Main Vehicle	\$ 6,000
Repair and Main Building	\$ 4,800
Vehicle - Gas & Oil	\$ 4,800
Snow and Ice Control	\$ 3,250
Conventions and Meetings/Prof Dev	\$ 1,200
Insurance	\$ 2,000
Answering Service - Fire	\$ 2,880
Interest – Long Term Debt	\$ 6,480
Administration and Operating Costs	\$ 60,060
Total Expenditures	\$ 280,844
Variance	\$ 1,840

Police Protection: 2021/22 Budget Estimates

	2021/22
Expenditures	
Depreciation	\$ 25,692
Telephone	\$ 6,500
Cellular	\$ 1,500
Office Expenses	\$ 5,160
IT Services & Cameras	\$ 3,000
Wages - Police Full Time	\$ 260,726
Wages - Part Time/Casual	\$ 118,248
Wages - Training	\$ 12,000
Workers Compensation	\$ 7,020
Repair and Main Equip	\$ 6,400
Repair and Main Vehicle	\$ 11,100
Vehicle - Gas & Oil	\$ 12,600
Professional Development	\$ 4,800
Uniforms - Clothing & Supplies	\$ 5,620
Insurance – Life	\$ 1,428
Answering Service - Police	\$ 24,000
Travel & Mileage	\$ 1,800
Vehicle – Rental	\$ 300
Court Costs & Witness Fees	\$ 600
Crime Prevention Initiatives	\$ 300
PROS	\$ 1,475
Interest – Long Term Debt	\$ 420
Administration - Sales of Services	\$ 12,000
Total Expenditures	\$ 522,689

Credit Union Centre: 2021/22 Budget Estimates

		2021/22
Expenditures Depreciation	\$	26,196
Water and Sewer	\$ \$	6,000
	\$ \$	540
Property Taxes	\$ \$	73,155
Electricity Arena	\$ \$	
Heating Oil	\$ \$	14,000
Electricity Sign		1,700 360
Electricity Ball Field / Canteen	\$	
Telephone	\$	2,700
Cellular	\$	780
Office Supplies	\$	600
Advertising	\$	1,200
Wages and Salaries	\$	159,755
Workers Compensation	\$	1,480
Repair and Main Equip	\$	480
Repair and Main Vehicle (Zamboni)	\$	1,600
Repair and Main Building	\$	6,000
Repair and Main Ice Plant	\$	4,050
Repair and Main Property	\$	1,200
Repair and Main Ice Surface Zamboni Propane	\$ \$	3,850 2,400
Ball Field Expenses	\$ \$	600
•	\$ \$	17,500
Canteen Expenses	\$ \$	17,300
Harvest Festival Expenses Fitplex Expenses	\$ \$	4,800
Snow Removal	\$	3,300
Interest – Long Term Debt	\$ \$	4,390
Fund Raising Expenses	\$ \$	2,000
Senior Center Oil	\$ \$	900
Senior Center On Senior Center Electricity	•	
Senior Center Repair and Main	\$ \$	2,400 600
Travel and Mileage	\$ \$	
· ·	\$ \$	1,800
Insurance	\$ \$	8,000
Janitorial Supplies		8,400
Bank Charges	\$	2,400
Garbage Removal	\$	2,400
Total Expenditures	\$	367,536

Kensington Water & Sewer Utility: 2021/22 Budget Estimates

	2021/22
Revenue	
Water Revenue	\$ 237,450
Interest Water A/R	\$ 2,160
Water Rating Charge	\$ 68,820
Sewer Revenue	\$ 361,080
Total Revenue	\$ 669,510
Expenditures	
Depreciation	\$ 108,000
Property Tax	\$ 2,700
Electricity	\$ 26,400
Telephone	\$ 3,720
Advertising	\$ 120
Professional Development	\$ 1,200
Repairs & Maintenance Water	\$ 21,600
Bank Charges water	\$ 3,540
Interest on LT Debt Water	\$ 24,000
Water Analysis	\$ 5,160
Water Chlorination	\$ 1,800
Bank Charges - Sewer	\$ 3,600
Interest on LT Debt - Sewer	\$ 19,680
Repairs and Maintenance Sewer	\$ 42,000
Share of Gen Gov't	\$ 198,000
Share of Public Works	\$ 207,600
Total Expenditures	\$ 669,120
Variance	\$ 390

Business Park: 2021/22 Budget Estimates

	2021/22	
Expenditures		
Depreciation	\$	
Property Tax	\$ 2,400	
Business Park Expense	\$ 2,400	
Interest – Long Term Debt	\$ 19,872	
Total Expenditures	\$ 24,672	

Town of Kensington 2021/22 Proposed Capital Plan

		Municipal	MBCU	Federal/Gas	Provincial/Federal Funding (RGI, MSC,	Long Term
Project Category	Budget 2021/22	Funding	50/50/Other	Tax	ICIP, etc)	Borrowing
Credit Union Centre		0			, ,	0
Hockey Nets	\$2,859	\$1,429			\$1,429	
Lawn Equipment Replacement	\$16,700	\$8,350			\$8,350	
ce Plant Condensor	\$60,000	\$30,000			\$30,000	
Total Credit Union Centre	\$79,559	\$39,779	\$0	\$0	\$39,779	\$0
Police Department	\$17 , 537	400,110	50	Ψ	Φου, 110	40
Equipment Replacement	\$1,500	\$1,500				
Speed Radar	\$2,500	\$2,500				
Γaser Replacement	\$2,000	\$2,000				
Total Police Department	\$6,000	\$6,000	\$0	\$0	\$0	\$0
Fire Department	\$6,000	\$0,000	40	Ψ0	50	40
· · · · ·						
Bunker Gear Replacement	\$15,000	\$15,000				
Tanker Truck Replacement	\$250,000					\$250,000
Water Rescue Craft	\$60,000					\$60,000
Total Fire Department	\$325,000	\$15,000	\$0	\$0	\$0	\$310,000
Town Hall/General Government	-520,000	,	20		**	
Website Development	\$10,000	\$10,000				
Miscellaneous Capital	\$50,000	\$50,000				
Business Park Development	\$5,276,000				\$2,550,000	\$2,726,000
Official Plan/Development Control Bylaw Review	\$18,860	\$18,860				
Total Town Hall/General Government	\$5,354,860	\$78,860	\$0	\$0	\$2,550,000	\$2,726,000
Public Works						
Maintananaa Buildina(a) Haaradaa	\$7.500	\$7.500				
Maintenance Building(s) Upgrades	\$7,500	\$7,500		¢£10,000		
Barrett Street/Broadway Street Sidewalk	\$510,000			\$510,000		
Total Public Works	\$517,500	\$7,500	\$0	\$510,000	\$0	\$0
Parks/Recreation/Railyards						
	006.550			404.550		
Park Improvements - Various	\$86,559			\$86,559	#220 020	#220 020
Active Tranportation Project	\$476,075	¢40,000			\$238,038	\$238,038
EVK Pool Filtration System	\$40,000	\$40,000				
EVK Pool Cover	\$10,000	\$10,000				
Kent Fence	\$11,000	\$11,000				
Total Parks/Recreation/Railyards	\$623,634	\$61,000	\$0	\$86,559	\$238,038	\$238,038
Water						
Broadway Street South W/M Extension	\$782,000				\$521,333	\$260,667
Water Meter Upgrades	\$70,000			\$70,000		
Wellfield Signage	\$2,500	\$2,500				
Wastewater						
Maghanical System Unagad	£100 000			\$100,000		
Mechanical System Upgrades	\$100,000 \$10,000			\$100,000 \$10,000		
Building - Roof and Eavestrough Replacement	\$10,000			φ10,000		
Total Water and Wastewater	\$964,500	\$2,500	\$0	\$180,000	\$521,333	\$260,667
Total	\$7,871,053	\$210,639	\$0	\$776,559	\$3,349,150	\$3,534,704

Town of Kensington 2021 - 2026 Proposed 5 year Capital Plan

Bunker Gear Replacement	\$10,000.00 \$18,860.00 \$50,000.00 \$18,860.00 \$50,000.00 \$51,500.00 \$510,000.00 \$517,500.00 \$517,500.00 \$476,075.00 \$40,000.00 \$10,000.00 \$11,000.00 \$623,634.00 \$70,000.00 \$100,000.00 \$100,000.00 \$100,000.00 \$100,000.00 \$100,000.00 \$964,500.00	\$100,000.00 \$40,000.00 \$140,000.00 \$2,500.00 \$5,000.00 \$15,500.00 \$1,500.00	\$7,500.00 \$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00 \$1,150,000.00	\$500,000.00 \$500,000.00 \$125,000.00 \$125,000.00 \$0.00 \$500,000.00 \$2,124,000.00	\$500,000.00 \$500,000.00 \$0.00 \$125,000.00 \$125,000.00 \$500,000.00
Bunker Gear Replacement	\$10,000.00 \$18,860.00 \$50,000.00 \$50,000.00 \$51,500.00 \$7,500.00 \$517,500.00 \$517,500.00 \$11,000.00 \$11,000.00 \$11,000.00 \$623,634.00 \$70,000.00 \$70,000.00 \$100,000.00 \$110,000.00	\$140,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00 \$15,500.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department Town Hall/General Government Website (including app) Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development/Street Scape (Phased) \$52,76,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital \$50,000.00 Total Town Hall/General Government \$7,002,360.00 Public Works Asphalt Saw/Jackhammer \$2,500.00 Maintenance Building Upgrades \$7,500.00 Trackless V-Blade \$8,000.00 Lawn Mower Deck Replacement \$50,000.00 Broadway Street/Barrett Street Sidewalk Replacement \$5125,000.00 Trackless Replacement \$125,000.00 Lawn Equipment Replacement \$125,000.00 Active Transportation \$476,075.	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00 \$4476,075.00 \$40,000.00 \$11,000.00 \$11,000.00 \$70,000.00 \$70,000.00	\$140,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00 \$15,500.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00 \$4476,075.00 \$40,000.00 \$11,000.00 \$11,000.00 \$623,634.00	\$140,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00 \$15,500.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00 \$40,000.00 \$10,000.00 \$11,000.00 \$623,634.00	\$140,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00 \$15,500.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$86,559.00 \$476,075.00 \$40,000.00 \$11,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$86,559.00 \$476,075.00 \$40,000.00 \$11,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$125,000.00 \$125,000.00 \$0.00	\$0.00 \$125,000.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$86,559.00 \$476,075.00 \$40,000.00 \$11,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$500,000.00 \$125,000.00 \$125,000.00	\$500,000.00 \$0.00 \$125,000.00
Bunker Gear Replacement	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$86,559.00 \$476,075.00 \$40,000.00 \$11,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$500,000.00 \$125,000.00 \$125,000.00	\$500,000.00 \$0.00 \$125,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft Pumper Truck S400,000.00 Total Fire Department Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government Total Town Hall/General Government Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Trackless Replacement Lawn Equipment Replacement S125,000.00 Total Public Works S676,000.00 Total Public Works S676,000.00 Total Public Works S676,000.00 Parks/Recreation/Railyards S86,559.00 S86,559.00 S476,075.00 S476,075.00 EVK Pool Filtration System EVK Pool Cover S10,000.00 EVK Pool Replacement S125,000.00 S125,000.00	\$10,000.00 \$18,860.00 \$50,000.00 \$50,000.00 \$7,500.00 \$7,500.00 \$517,500.00 \$476,075.00 \$40,000.00 \$10,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00 \$18,000.00	\$500,000.00 \$125,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft S60,000.00 Water Rescue Craft S60,000.00 Water Rescue Craft S60,000.00 S400,000.00 Total Fire Department S835,000.00 Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital S50,000.00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Trackless Replacement Lawn Equipment Replacement S125,000.00 Total Public Works Parks/Recreation/Railyards S86,559.00 S86,559.00 S46,000.00 EVK Pool Filtration System EVK Pool Cover S10,000.00 S10,000.00 S40,000.00 S10,000.00 S10,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00 \$476,075.00 \$40,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft S60,000.00 Water Rescue Craft S60,000.00 Pumper Truck S400,000.00 Total Fire Department Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement S10,000.00 Sign Replacement S7,500.00 Core Area Re-Development (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,002,360.00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Broadway Street/Barrett Street Sidewalk Replacement Lawn Equipment Replacement Lawn Equipment Replacement S10,000.00 Total Public Works S676,000.00 Total Public Works S676,000.00 Total Public Works S676,000.00 S86,559.00 S476,075.00 S476,075.00 S40,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00 \$476,075.00 \$40,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement Water Rescue Craft Pumper Truck Total Fire Department Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,000,00 Total Town Hall/General Government S7,000,00 Total Town Hall/General Government S7,002,360,00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Trackless Replacement Lawn Equipment Replacement S125,000.00 Total Public Works S676,000.00 Total Public Works Parks/Recreation/Railyards S86,559.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00 \$517,500.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement Water Rescue Craft Pumper Truck Total Fire Department Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,000.00 Total Town Hall/General Government S7,002,360.00 Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Trackless Replacement Lawn Equipment Replacement Lawn Equipment Replacement Total Public Works S676,000.00 Total Public Works Parks/Recreation/Railyards	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00 \$510,000.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,0	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,0	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00 \$7,500.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00 \$5,000.00	\$500,000.00 \$507,500.00 \$18,000.00	\$500,000.00 \$125,000.00	\$500,000.00
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft Pumper Truck S400,000.00 Total Fire Department S835,000.00 Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,000.00 Total Town Hall/General Government S7,002,360.00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement S15,000.00 S125,000.00 Trackless Replacement S5000.00 S125,000.00 S125,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00	\$500,000.00 \$507,500.00	\$500,000.00	
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft Pumper Truck S400,000.00 Total Fire Department S835,000.00 Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,000.00 Total Town Hall/General Government S7,002,360.00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement Trackless Replacement S15,000.00 S125,000.00 S125,000.00 S125,000.00 S125,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00	\$500,000.00 \$507,500.00	\$500,000.00	
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement S250,000.00 Water Rescue Craft Pumper Truck S400,000.00 Total Fire Department S835,000.00 Town Hall/General Government Website (including app) Heating/Ventillation Upgrades Parking Area Improvements Sign Replacement S100,000.00 Sign Replacement Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S7,000.00 Total Town Hall/General Government S7,002,360.00 Total Town Hall/General Government Public Works Asphalt Saw/Jackhammer Maintenance Building Upgrades Trackless V-Blade Lawn Mower Deck Replacement Broadway Street/Barrett Street Sidewalk Replacement S510,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00	\$500,000.00	\$500,000.00	
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital \$50,000.00 Total Town Hall/General Government \$7,002,360.00 Total Town Hall/General Government \$7,002,360.00 Public Works Asphalt Saw/Jackhammer \$2,500.00 Maintenance Building Upgrades \$7,500.00 Trackless V-Blade \$8,000.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00 \$2,500.00 \$8,000.00	\$500,000.00		
Bunker Gear Replacement Tanker Truck Replacement Jaws of Life Replacement Water Rescue Craft Pumper Truck Total Fire Department Town Hall/General Government Business Park Development (Phased) Core Area Re-Development/Street Scape (Phased) Official Plan and Zoning Bylaw Update Miscellaneous Capital Total Town Hall/General Government S10,000.00 S52,76,000.00 S52,76,000.00 S52,76,000.00 S52,76,000.00 S18,860.00 S18,860.00 S18,860.00 S50,000.00 Total Town Hall/General Government S7,002,360.00 Total Town Hall/General Government S7,002,360.00 Asphalt Saw/Jackhammer Maintenance Building Upgrades S7,500.00 S7,500.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00 \$2,500.00	\$500,000.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital \$50,000.00 Total Town Hall/General Government \$7,002,360.00 Public Works Asphalt Saw/Jackhammer \$2,500.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00 \$5,354,860.00	\$40,000.00 \$140,000.00	\$500,000.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital \$50,000.00 Total Town Hall/General Government \$7,002,360.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00	\$40,000.00	\$500,000.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital \$50,000.00 Total Town Hall/General Government \$7,002,360.00	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00	\$40,000.00	\$500,000.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$15,000.00 Official Plan and Zoning Bylaw Update \$18,860.00 Miscellaneous Capital	\$10,000.00 \$5,276,000.00 \$18,860.00 \$50,000.00	\$40,000.00	\$500,000.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Water Rescue Craft \$60,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00 Official Plan and Zoning Bylaw Update \$18,860.00	\$10,000.00 \$5,276,000.00 \$18,860.00			\$500,000.00	\$500,000.00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00 Core Area Re-Development/Street Scape (Phased) \$1,500,000.00	\$10,000.00 \$5,276,000.00			\$500,000.00	\$500,000.00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00 Business Park Development (Phased) \$5,276,000.00	\$10,000.00			\$500,000,00	\$500,000,00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00 Sign Replacement \$7,500.00	\$10,000.00		\$7,500.00		
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00 Heating/Ventillation Upgrades \$100,000.00 Parking Area Improvements \$40,000.00					
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government Website (including app) \$10,000.00		\$100,000.00			
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00 Town Hall/General Government					
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00 Total Fire Department \$835,000.00	3323,000.00				
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00 Pumper Truck \$400,000.00		900,000.00	913,000.00	φ τ13,000.00	φ125000.0U
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00	\$325,000.00	\$65,000.00	\$15,000.00	\$415,000.00	\$15,000.00
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00 Water Rescue Craft \$60,000.00				φ.00,000.00	
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00 Jaws of Life Replacement \$50,000.00	\$60,000.00			\$400,000.00	
Bunker Gear Replacement \$75,000.00 Tanker Truck Replacement \$250,000.00	\$60,000,00	\$50,000.00			
Bunker Gear Replacement \$75,000.00	\$250,000.00	#50 000 CC			
Fire Department	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00	\$15,000.00
Fire Department					
Total Police Department \$74,000.00	\$6,000.00	\$4,000.00	\$2,500.00	\$61,500.00	\$0.00
				a	20.05
Computer Replacement \$10,000.00				\$10,000.00	
Speed Radar \$7,500.00	\$2,500.00	\$2,500.00	\$2,500.00	040	
Taser Replacement \$2,000.00	\$2,000.00	Ψ1,500.00		Ψ1,500.00	
Vehicle Replacement \$50,000.00 Equipment Replacement \$4,500.00	\$1,500.00	\$1,500.00		\$50,000.00 \$1,500.00	
				Ф50 000 00	
Total Credit Union Centre \$1,131,964.00 Police Department	\$79,559.00	\$312,405.00	\$740,000.00	\$0.00	\$0.00
LED Lighting Replacement \$16,000.00		\$16,000.00			
Parking Area Improvements \$740,000.00		\$283,000.00	\$740,000.00		
Fitplex Upgrades \$11,405.00 Solar Panel Installation \$285,000.00		\$11,405.00 \$285,000.00			
Ice Plant \$60,000.00	\$60,000.00	¢11 405 00			
Lawn Equipment Replacement \$16,700.00	\$16,700.00				
Hockey Nets \$2,859.00	\$2,859.00				
Credit Union Centre					
Project/Category Estimated C	Cost 2021/22	2022/23	2023/24	2024/25	2025/26